## **Stepping Stoned**

## A Look at the CoB's Degrees-to-USM Data

One of the facets of higher education is that professors generally take jobs at institutions that rank below the level of the institutional affiliations of their terminal degrees. From there, they generally have to publish in order to move up the ranks of academia. Long-time readers of USMNEWS.net, however, are accustomed to reading news stories about the CoB making hires from institutions ranked well beneath it, thus cutting against the academia grain. On some occasions, however, the opposite happens, and the CoB catches a new hire from further up the academic food chain than one would expect. And as this report shows, there may be an inherent danger in that occurrence as well.

This report takes a closer look at these phenomena, and in doing so, it takes advantage of the hot-off-the-press *U.S. News & World Report's America's Best Colleges 2009* data, which were released just this month by the news periodical/organization. Table 1 below presents the CoB's current faculty roster, ordered by the quality (from best to worst) of the terminal degrees earned in each case. Also included in Table 1 is each faculty's CoB unit.

Table 1 Source of Terminal Degree across CoB Faculty

Unit	Terminal Degree Source	2009 USNWR Tier
ECO	Washington University – St. Louis	1
ECO	Cornell University	1
MGT	University of Texas – Austin	1
ECO	University of Texas – Austin	1
MIS	Ohio State University	1
FIN	University of Georgia	1
FIN	University of Georgia	1
ECO	Texas A&M University	1
ACC	Texas A&M University	1
ECO	Texas A&M University	1
MIS	Purdue University	1
ECO	Michigan State University	2
MKT	Michigan State University	2
TM	Virginia Polytechnic Institute & State University	2
TM	Virginia Polytechnic Institute & State University	2
FIN	University of Alabama	2
FIN	University of Alabama	2
ECO	Iowa State University	2
MGT	Auburn University	2
MIS	Auburn University	2
MIS	Illinois Institute of Technology	2
FM	Florida State University	2
ECO	Florida State University	2
FM	Florida State University	2
FM	University of Tennessee	2
FIN	University of Oklahoma	2
ACC	University of Tennessee	2
ACC	University of Kentucky	2
ACC	University of Kentucky	2
ECO	University of Kentucky	2
	ECO ECO MGT ECO MIS FIN FIN ECO ACC ECO MIS ECO MKT TM TM FIN FIN ECO MGT MIS MIS FM ECO FM FM FIN FIN ACC ACC ACC	ECO Washington University — St. Louis ECO Cornell University MGT University of Texas — Austin ECO University of Texas — Austin MIS Ohio State University FIN University of Georgia FIN University of Georgia ECO Texas A&M University ACC Texas A&M University ECO Texas A&M University MIS Purdue University ECO Michigan State University MKT Michigan State University TM Virginia Polytechnic Institute & State University TM Virginia Polytechnic Institute & State University FIN University of Alabama FIN University of Alabama ECO Iowa State University MGT Auburn University MIS Aluburn University MIS Aluburn University FM Florida State University ECO Florida State University FM University of Tennessee FIN University of Tennessee ACC University of Kentucky ACC University of Kentucky

II I M al	CINI	W 1: 4 Ct 4 H : 24	2
Hood, Matthew	FIN	Washington State University	_
Jackson, Steven	ACC	Arizona State University	2
Zantow, Kenneth	MGT	University of Arkansas	2
Duhon, David	MGT	Louisiana State University	2
King, Ernest	BL	Samford University	2
Marvasti, Akbar	ECO	Louisiana State University	2
Smith, Robert	ACC	Louisiana State University	2
Posey, Roderick	ACC	Oklahoma State University	3
Topping, Sharon	MGT	University of Alabama – Birmingham	3
Carr, Jon	MGT	Mississippi State University	3
Davis, Donna	MIS	University of Mississippi	3
LaFleur, Elizabeth	MKT	Mississippi State University	3
Parker, Paula Diane	ACC	Mississippi State University	3
Malik, Farooq	FIN	Texas Tech University	3
Perry, Ty	FIN	Texas Tech University	3
Wittmann, Michael	MKT	Texas Tech University	3
Magruder, James	MIS	Southern Illinois University – Carbondale	3
Anderson, Mary	ACC	Louisiana Tech University	4
Jordan, Charles	ACC	Louisiana Tech University	4
Smith, William	MKT	Louisiana Tech University	4
Wolf, Marco	MKT	New Mexico State University	4
Sequeira, Jennifer	MGT	University of Texas – Arlington	4
Peyrefitte, Joseph	MGT	Florida Atlantic University	4
Gibbs, SherRhonda	MGT	Jackson State University	4

The blue area in Table 1 above denotes those faculty who fall in the *expected* range of terminal degree quality for a destination such as USM's CoB. Because *USNWR* elevated USM back to Tier 3 status for 2009, one would expect that CoB faculty would generally hold terminal degrees from schools that merit a higher classification — in this case a Tier 2 classification. There are 26 CoB faculty located in that *expected quality* range. With a 6-person buffer on each side of the blue range, there are 38 or so CoB faculty who obtained terminal degrees from the kinds of institutions one would expect out of a faculty at an institution the caliber of USM. Those 38 represent 70.4% of the total CoB faculty listed in Table 1.

Interestingly, the number of faculty below the bottom buffer (11) is more than twice that included in the group above the top buffer (5). Sources indicate that some of the CoB's quality slide in the post-Tyrone Black era is likely due to hiring practices that have led to this outcome. A look at the names included there indicates that 8 of the 11 faculty, or 72.7% of the group, came to the CoB in the post-Tyrone Black era. Similarly, when faculty drop as far (from terminal degree source to USM) as the individuals occupying the top five places in Table 1 above, there may again be cause for concern. For example, numerous reports here at USMNEWS.net have pointed out that Mark Klinedinst has not published an indexed journal article since 1998, more than 10 years ago! Other reports have shown that both of Klinedinst's promotions at USM were suspect at best. Both Dale Lunsford and Sami Dakhlia have had rocky rides in academia thus far, with Dakhlia getting "canned" (to use EFIB chair George Carter's term) by the University of Alabama, and Lunsford, according to sources, facing a "canning" at USM in the 1990s, only to move on — ultimately to High Point College. Interestingly, 4 of the first 5 (or 80%) faculty were hired in the post-Tyrone Black era.

With the availability of the 2009 institutional ratings from *USNWR*, look for future reports here at USMNEWS.net to begin to make use of them as well.